Life Sciences and Materials Sciences

Presentation to Investors

Annual Results 2012

HEALTH · NUTRITION · MATERIALS

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DSM – Bright Science. Brighter Living.™

Koninklijke DSM N.V. is a global science-based company active in health, nutrition and materials. By connecting its unique competences in Life Sciences and Materials Sciences DSM is driving economic prosperity, environmental progress and social advances to create sustainable value for all stakeholders. DSM delivers innovative solutions that nourish, protect and improve performance in global markets such as food and dietary supplements, personal care, feed, pharmaceuticals, medical devices, automotive, paints, electrical and electronics, life protection, alternative energy and bio-based materials. DSM's 23,500 employees deliver annual net sales of around € 9 billion. The company is listed on NYSE Euronext. More information can be found at www.dsm.com.

DSM in motion: *driving focused growth*

Annual Results 2012

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Overview

- **Q4 2012 Operational performance**
- 2012 Progress on strategy
- 2012 Progress per cluster
- Business conditions and outlook

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Highlights Q4 2012

DSM is positioned for strong EBITDA growth and increases dividend

- DSM reports a solid Q4 with EBITDA of €243 million
- EBITDA full year 2012 of €1,109 million with growth in all clusters, except for caprolactam
- Robust performance of Life Sciences driven by Nutrition
- Materials Sciences performed well, except for caprolactam
- Strong cash generation from operating activities of €730 million in 2012
- Dividend increase proposed to €1.50 per ordinary share
- Outlook 2013: moving towards EBITDA of €1.4 billion

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Quote from Feike Sijbesma

“In the context of challenging macro-economic conditions, DSM delivered growth across all clusters in 2012, excluding caprolactam. Nutrition now represents more than 70% of total EBITDA and has become a high value, global business with attractive growth prospects across the full value chain.”

“The significant strategic progress we made during 2012 through our value creating acquisitions and the profit improvement initiatives we have taken leave us well positioned to achieve our long term objectives. In 2013 we will focus on the operational performance and integration of the acquisitions we completed in 2012 with special attention to capturing synergies. We expect strong EBITDA growth in 2013, moving towards €1.4 billion. The Board’s proposal to increase the dividend for the third consecutive year is testament to the stronger DSM we have built in recent years, with more stable growth and profitability going forward.”

Feike Sijbesma
CEO / Chairman of the Managing Board

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Results Q4 2012 - Key figures

Q4-2012	Q4-2011	Δ%	(€ million)	FY-2012	FY-2011	Δ%
			Continuing operations before exceptional items:			
2,269	2,227	2%	Net Sales	9,131	9,048	+1%
243	293	-17%	EBITDA	1,109	1,296	-14%
120	166	-28%	EBIT	635	866	-27%
0.43	0.71	-39%	EPS (€)	2.58	3.53	-27%
			Core EPS (€)*	2.78	3.66	-24%
			Total DSM before exceptional items:			
2,269	2,227	2%	Net Sales	9,131	9,193	-1%
243	293	-17%	EBITDA	1,109	1,325	-16%
			Total DSM including exceptional items:			
21	85	-75%	Net profit	288	814	-65%
0.11	0.53	-79%	EPS (€)	1.68	4.86	-65%

* Core earnings per share' is understood to be earnings per share before exceptional items and before acquisition related (intangible) asset amortization

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EBITDA - DSM continuing business

EBITDA (€ million)	2012	2011	2010	2009*	2008*
Nutrition	793	735	684	655	585
Pharma	39	36	61	91	150
Performance Materials	280	293	283	174	266
Polymer Intermediates	129	380	223	36	43
Innovation Center*	-38	-57	-49	(**)	(**)
Corporate Activities*	-94	-91	-41	-122	-80
DSM	1,109	1,296	1,161	834	964

* 2008 & 2009 not restated for changes in pension accounting and corporate research costs
** 2008 & 2009 Innovation Center was reported in Corporate activities

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Net sales growth Q4 2012 versus Q4 2011

(€ million)	Q4 2012	Q4 2011	Diff.	Volume	Price	FX	Other
Nutrition	923	865	7%	4%	-3%	1%	5%
Pharma	197	165	19%	6%	0%	2%	11%
Performance Materials	655	627	4%	6%	-4%	2%	
Polymer Intermediates	393	467	-16%	-11%	-7%	2%	
Innovation Center	33	17					
Corporate Activities	68	86					
Continuing Operations	2,269	2,227	2%	1%	-3%	2%	2%

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Net sales growth FY 2012 versus FY 2011

(€ million)	FY 2012	FY 2011	Diff.	Volume	Price	FX	Other
Nutrition	3,667	3,370	9%	2%	0%	3%	4%
Pharma	726	677	7%	8%	1%	2%	-4%
Performance Materials	2,772	2,752	1%	-3%	-1%	4%	1%
Polymer Intermediates	1,596	1,820	-12%	-6%	-10%	4%	
Innovation Center	102	60					
Corporate Activities	268	369					
Continuing Operations	9,131	9,048	1%	-1%	-2%	3%	1%

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Nutrition

Q4-2012	Q4-2011	Δ%	(€ million)	FY-2012	FY-2011	Δ%
923	865	+7%	Net Sales	3,667	3,370	+9%
204	193	+6%	EBITDA	793	735	+8%
157	149	+5%	EBIT	613	577	+6%
22.1%	22.3%		EBITDA margin	21.6%	21.8%	

- Fourth quarter **organic sales** growth was 1% compared to Q4 2011 with volume growth (4%) partially offset by lower prices (-3%). Reported sales were positively impacted by favorable exchange rates (1%) and the acquisition of Ocean Nutrition Canada

- **EBITDA** for the fourth quarter was €204 million, a 6% increase compared to the same quarter of 2011, mainly driven by the contribution of Ocean Nutrition Canada. The EBITDA margin was stable at 22.1%

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Nutrition - cont

- **Human Nutrition & Health** sales were up due to slightly higher prices and good volume growth. Premixes and Nutritional Lipids recorded double digit growth. Ocean Nutrition Canada showed strong sales momentum with the first synergy sales being realized. The Q4 results of Ocean Nutrition Canada were in line with expectations with sales of €36 million and EBITDA of €11 million

- **Animal Nutrition & Health** sales were somewhat lower due to stable volumes and a negative price and mix effect

- **Personal Care** showed stable volumes with somewhat higher prices

- **DSM Food Specialties** continued its growth especially in enzymes and savory ingredients

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Pharma

Q4-2012	Q4-2011	Δ%	(€ million)	FY-2012	FY-2011	Δ%
197	165	+19%	Net Sales	726	677	+7%
13	11	+18%	EBITDA	39	36	+8%
1	-1		EBIT	-19	-8	
6.6%	6.7%		EBITDA margin	5.4%	5.3%	

- In the fourth quarter, net **organic sales** growth was 6% compared to Q4 2011 which was fully due to higher volumes. This volume growth was driven by uneven delivery patterns in the custom manufacturing business. Prices were stable

- **EBITDA** for the quarter was €13 million, slightly better than Q4 2011. This was mainly caused by increased volumes at DSM Pharmaceutical Products

Performance Materials

Q4-2012	Q4-2011	Δ%	(€ million)	FY-2012	FY-2011	Δ%
655	627	+4%	Net Sales	2,772	2,752	1%
52	43	21%	EBITDA	280	293	-4%
17	0		EBIT	146	162	-10%
7.9%	6.9%		EBITDA margin	10.1%	10.6%	

- Fourth quarter **organic sales** growth was 2%. This was owing to a 6% volume growth especially in DSM Engineering Plastics and DSM Dyneema partly offset by a -4% price effect, as a result of lower polyamide-6 prices

- **EBITDA** increased significantly versus Q4 2011. EBITDA of DSM Resins & Functional Materials showed a major improvement due to strong performance in coatings and functional materials, as well as cost-saving programs. DSM Engineering Plastics also showed strong EBITDA improvement, driven by the growth in specialty polymers, despite lower margins in the polyamide-6 value chain caused by caprolactam. DSM Dyneema's results were at the same level as Q4 2011

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Polymer Intermediates

Q4-2012	Q4-2011	Δ%	(€ million)	FY-2012	FY-2011	Δ%
393	467	-16%	Net Sales	1,596	1,820	-12%
14	79	-82%	EBITDA	129	380	-66%
6	67	-91%	EBIT	97	339	-71%
3.6%	16.9%		EBITDA margin	8.1%	20.9%	

- Fourth quarter **organic sales** development was -18% with 11% lower volumes mainly due to lower material availability as a result of a turnaround in the US
- **EBITDA** declined significantly mainly due to lower caprolactam prices and substantially higher benzene prices

Innovation Center

Q4-2012	Q4-2011	Δ%	(€ million)	FY-2012	FY-2011	Δ%
33	17	+94%	Net Sales	102	60	+70%
-9	-17		EBITDA	-38	-57	
-18	-21		EBIT	-63	-69	
-	-		EBITDA margin	-	-	

- In the fourth quarter, DSM Biomedical showed further improvement mainly driven by the contribution of **Kensey Nash** with sales of €18 million and an EBITDA of €7 million
- All other innovation activities including DSM Bio-based Products & Services continued at the same activity level

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Cash flow

Cash Flow (€ million)	FY '12	FY '11
Cash from operating activities	730	882
Cash from investing activities*	-1,933	-741
Free cash flow from operations	-1,203	141

Balance sheet (€ million)	YE 2012	YE 2011
Net debt	1,668	318
Gearing	22%	5%

* Excl. changes in fixed-term deposits

OWC development Q1'09 - Q4'12

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Dividend to increase for the 3rd consecutive year

- Dividend policy “stable and preferably rising”
- Proposal to AGM (May 2013) to increase the dividend by €0.05 to €1.50 per ordinary share
  - € 0.48 interim dividend
  - € 1.02 final dividend
- Payable in cash or ordinary shares

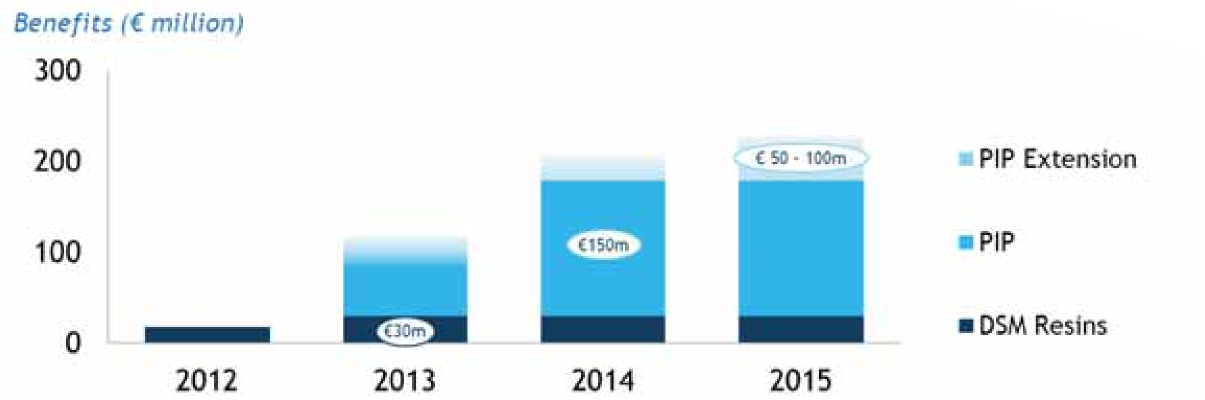
Dividend per ordinary share (€)

Solid and flexible financial base

- More efficient capital structure, with gearing of 22%
- Total long term debt ~€2 bn, no covenants in outstanding bonds
- Single A credit rating by Moody's (A3) and S&P (A)
- Committed credit facilities of €900m, fully undrawn
- Updated €3.0bn EMTN program (Hong Kong Dim Sum bond features have been added)
- Continued risk mitigation, including hedging of currency exposures

Debt maturity profile (€ m)

Profit Improvement Program extended



- Company-wide programs to support mid-term strategic targets
- Expected structural annual benefits:
  - DSM Resins: € 30m by 2013
  - PIP: € 150m by 2014
  - PIP Extension € 50-100m by 2015
- PIP one-off cash costs taken in 2012 (~ €120m), PIP Extension one-off cash costs ~€ 70-80m will be taken in 2013

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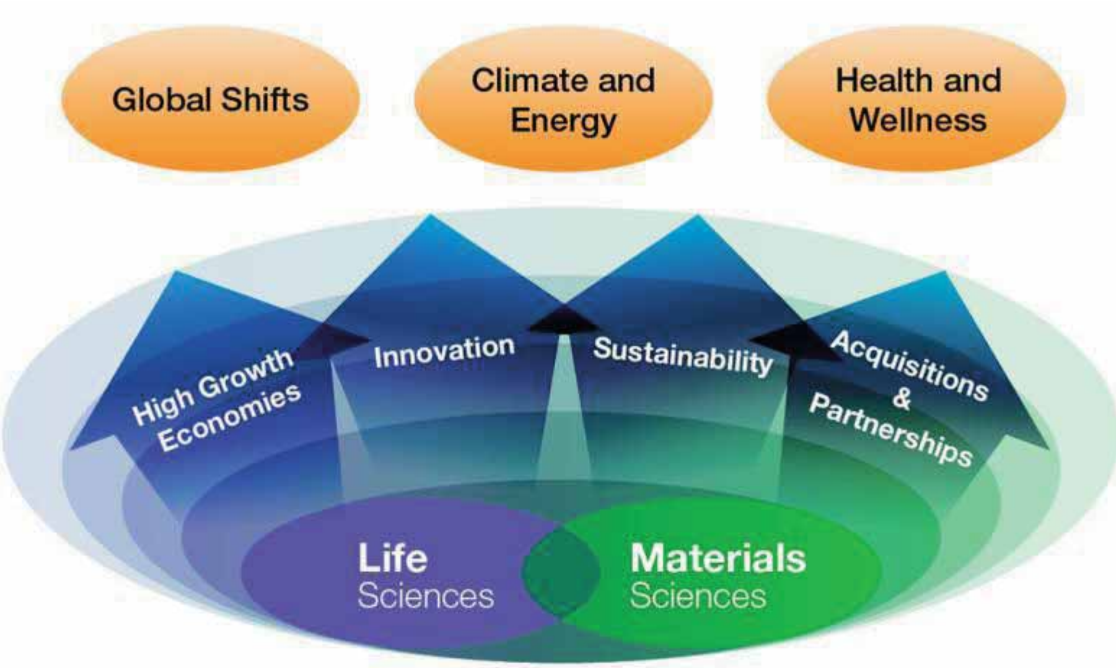

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Good 2012 progress on DSM's growth drivers

	High Growth Economies	Innovation	Sustainability	Acquisitions & Partnerships
	From reaching out To *becoming truly global*	From building the machine To *doubling the output*	From responsibility To *business driver*	From portfolio transformation To *growth*
Target 2015	From ~32% towards ~50% of total sales	From ~12% to ~20% of total sales	ECO+ sales from ~34% to 50%	M&A Nutrition, PM, EBA's Partnerships Pharma Reduce exposure caprolactam
Progress 2012	**38%**, Good progress	**18%**, Well on track	**43%**, Well on track	**€2.8bn** M&A* Well on track

* Since September 2010

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Major acquisitions done in 2012

Acquisition of Kensey Nash
- Making DSM biomedical a leading medical device materials supplier in regenerative medicine

EV ~€ 275m; 2010/11 sales ~US$ 72m, EBITDA ~US$ 29m

Acquisition of Ocean Nutrition Canada
- Strengthens and complements DSM's global Nutritional Lipids growth platform, based on healthy, polyunsaturated fatty acids (PUFAs)

EV ~ € 420m; expected 2012 sales ~€150m, EBITDA ~€45m

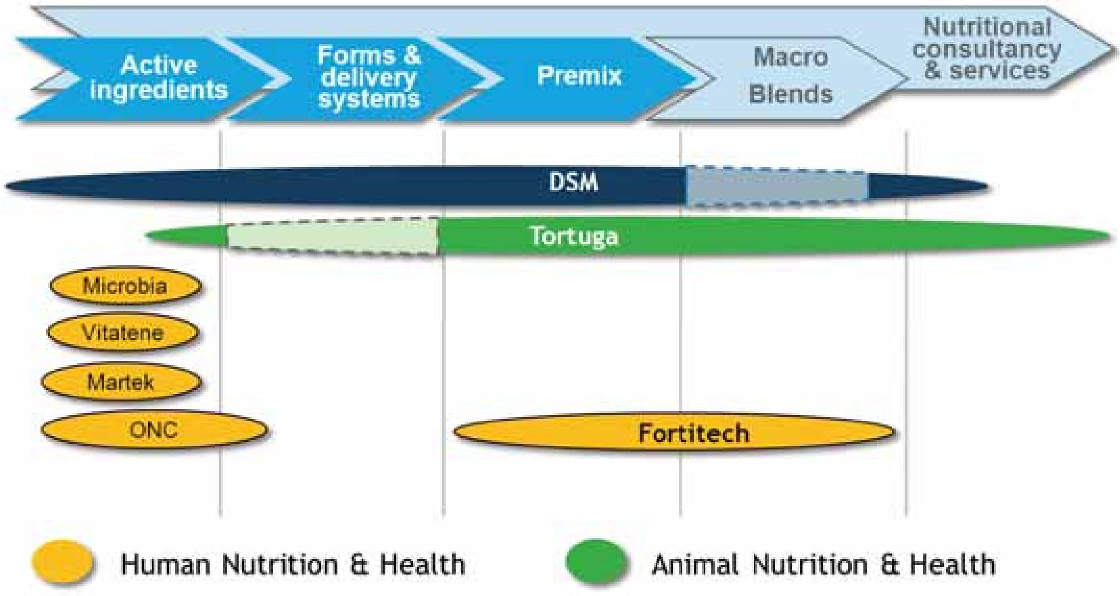
Acquisition of Fortitech
- Creating a global leadership position in developing and manufacturing of food ingredient blends for food and beverage, infant nutrition and dietary supplements industries

EV ~ € 495m; expected 2013 sales ~US$270m, EBITDA ~US$70m

Announced acquisition of Tortuga
- Building up a leading position in LATAM by acquiring the Brazilian market leader in nutritional supplements with focus on pasture raised beef and dairy cattle

EV ~ € 465m- € 490m; expected 2012 sales ~€385m, EBITDA ~€60m

Building unique value chain position in Nutrition



Portfolio broadened, value chain extended and global presence increased

Since 2010 strong progress in Acquisitions & Partnerships

ACQUISITIONS

Nutrition ~ €2.4bn

- Martek (microbial DHA/ARA)
- Vitatene (natural carotenoids),
- Premix plants (Romania, Italy)
- Food enzymes business and technology (Verenium)
- Ocean Nutrition Canada (fish derived Omega-3)
- Tortuga (animal dietary supplements)
- Cargill Bio-products (enzymes, cultures)
- Fortitech (food ingredient blends)

Innovation center ~ €0.3bn

- Kensey Nash (biomedical materials)
- C5 Yeast Company (cellulosic bio-ethanol)

Performance Materials ~ €0.1bn

- ICD China; High performance fibers
- AGI Taiwan; UV resins

PARTNERSHIPS

Nutrition

- Premix plant Russia

Pharma

- DSM Sinochem Pharmaceuticals

Innovation center

- POET; cellulosic bioethanol
- Roquette: bio-succinic acid
- DuPont: Actamax, biomedical materials
- BP: biodiesel

Performance Materials

- KuibyshevAzot Russia; PA6
- Kemrock India; composite resins

* Since September 2010

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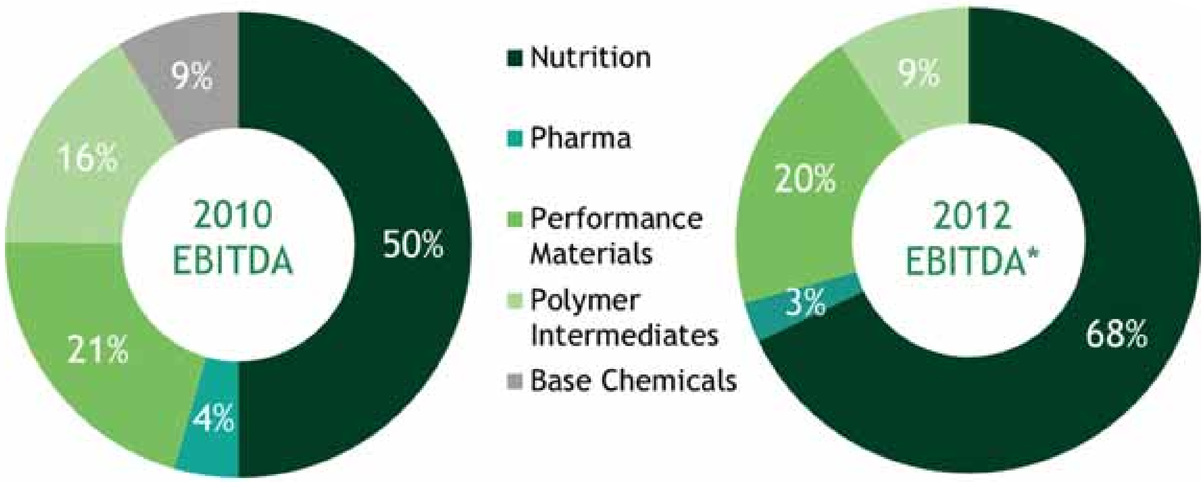
Enhancing the quality of DSM's earnings profile



*: 2012 EBITDA is including annualized proforma EBITDA of acquisitions

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2012 progress in High Growth Economies

Sales

- Sales to High Growth Economies accounted for 38% of total sales
- Good growth in Nutrition and Performance Materials with ~10% growth
- Polymer Intermediates sales declined due to lower caprolactam prices

Highlights

- *China*:
  - new production facilities started-up: 6-APA, SSC, composite resins
  - 2nd Caprolactam plant under construction
- *Latin Amercia, Brazil*:
  - Acquisition of Tortuga is major leap for DSM in Latin America
  - New premix facilities
- *India*:
  - Global shared service center opened
  - Solar power plant being built using panels with anti-reflective coatings from KhepriCoat®

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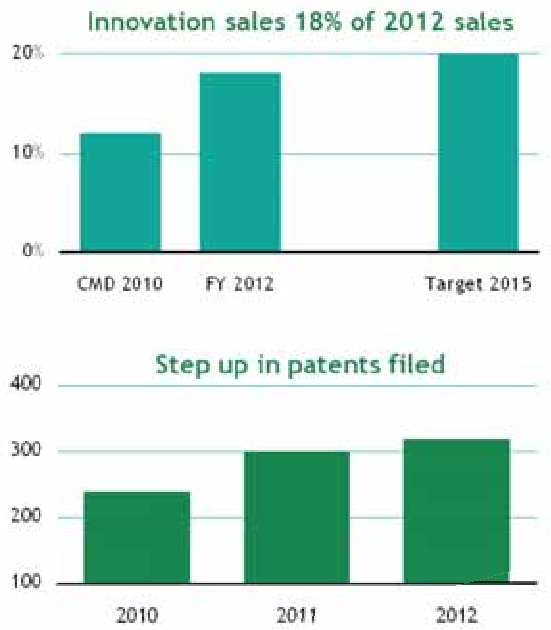
Investing in innovation

- Innovation Sales at DSM is 18% of sales
- 319 Patents added to portfolio
- R&D expenditure in 2012: € 490m (5.4% of sales)

- New investments in *R&D facilities*:
  - Biotech in Delft
  - Materials Sciences in Geleen and Singapore

- New *venturing* investments in:
  - Regentis Biomaterials, a tissue repair company (Israel)
  - Optiwind, producer of wind turbines (US)
  - Venture Capital Funds including the 4th China Environment Fund of Tsing Capital (China)

- Regarding *open innovation*, an essential element of DSM's innovation approach:
  - key highlight is start-up of Bioprocess Pilot Facility in Delft (NL) for scaling-up research for bio-processes



Progress in EBA Bio-based Products & Services

- In *cellulosic bio-ethanol*:
  - Advanced C5 yeast and enzymes for cellulosic ethanol commercialized
  - Construction of POET-DSM 20-25m gallon *cellulosic bio-ethanol* facility (Iowa), start up beginning 2014

- In *advanced bio-diesel,* DSM and BP extended cooperation on the development of microbial oils to produce bio-diesel from renewable sources

- In *Advanced Biogas,* DSM refocused on the development of an advanced biogas process: high intensity industrial biogas plant using DSM's advanced enzymes

- In *biochemicals*:
  - Bio-succinic acid plant in Cassano Spinola (Italy), starting production
  - DSM achieved considerable technological progress in bio-based adipic acid and is in advanced discussions with prospective partners
  - Exciting pipeline of wide range of bio-based solutions

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Milestones in EBA’s Biomedical and Advanced Surfaces

- In *DSM Biomedical*:
  - Acquisition of Kensey Nash making DSM a leading medical device materials supplier
  - DSM expanded its capabilities for manufacturing metal
  - orthopedic products
  - DSM started commercial production of the ActiFit meniscal repair scaffold for Orteq
  - Strong pipeline of new developments including trans catheter heart valves made with Dyneema Purity® fibers
  - New collaborations, including:
    - ComfortCoat® for Epflex medical guidewires
    - CarboSil® TSPCU for AxioMed Spine’s spinal discs

- In *EBA Advanced Surfaces*:
  - Recalibrated its strategic approach, which led to a decision to fully focus on solutions for the solar industry, with its anti-reflective coating KhepriCoat®.
  - New capacity for KhepriCoat®

EBA’s: €1bn high margin sales aspiration by 2020 confirmed

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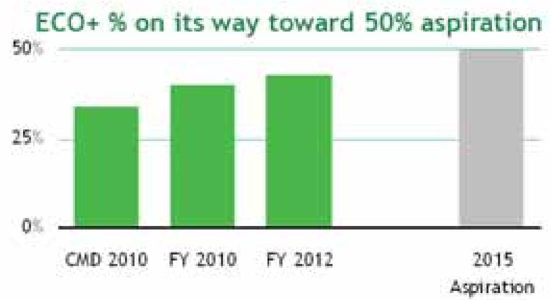
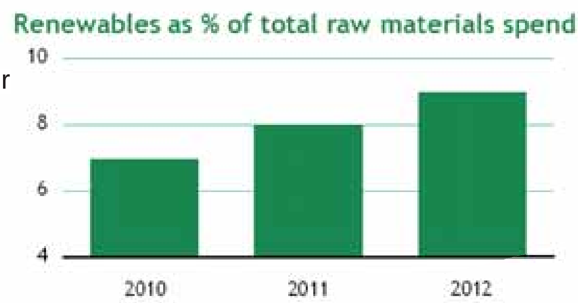
Sustainability as business driver

- DSM was once again among the leaders in the Dow Jones Sustainability World Index. Since 2004 DSM held the top position six times
- ECO+ solutions as % of running business increased to 43%, ECO+ solutions in the innovation pipeline: 80%
- 2012 energy efficiency improved by 14% compared to 2008, on track toward 2020 aspiration of 20%
- Renewables now ~9% of total raw materials spend
- Employee Engagement Index in 2012 improved further and was close to high performance norm
- DSM has started the People+ program, a strategy for measurably improving people's lives. The program was further defined in 2012, including developing a new tool to measure the impact on people

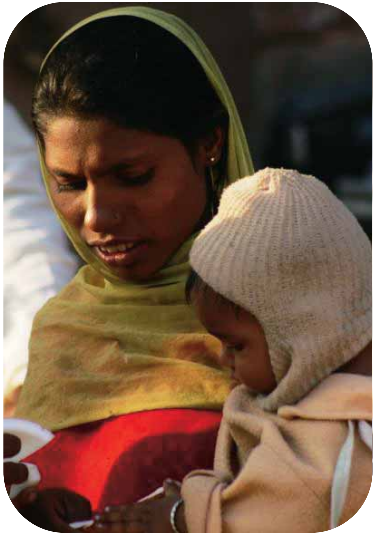




Partnerships to combat malnutrition

Offering tailored nutritional solutions to fight hunger and malnutrition around the world

- DSM and United Nations World Food Programme have strengthened their partnership to combat global malnutrition: 3-year extension to 2015; plan to double beneficiaries up to 30 million per year
- Furthermore, DSM is engaged in various other nutrition partnerships, including
  - the Scaling Up Nutrition movement (SUN)
  - the United States Agency for International Development (USAID)
  - Mercy Corps' food cart social enterprise KeBAL, World Vision International



People, Planet, Profit: We can't be successful in a world that fails

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Nutrition: Continued value growth

2012 progress: portfolio broadened, value chain extended and global presence increased

- Continued EBITDA growth driven by advanced forms, premixes, nutritional lipids and contributions from synergetic acquisitions
- New growth platform, DSM Nutritional Lipids established in Omega-3 and Omega-6
- Value chain extended with macro blends and nutritional services
- Continuation of differentiation-, and "value-before-volume" strategy
- Global premix network expanded
- Expansion in food enzymes & cultures

Strong focus on organic growth and acquisition integration, to maximize synergies

DSM's Global Nutrition network

Pharma: Leveraging partnerships for growth

2012 progress

- Business conditions remained challenging but good progress was made
  - 6-APA (6-aminopenicillanic acid) plant started up
  - SSC (Semi-Synthetic Cephalosporin) plant finalized
  - Mammalian manufacturing facility in Brisbane, expected to open 2013
- Product differentiation: Atorvastatin commercialized
- CMO pipeline improved

DSM Pharmaceutical Products will pursue results improvements through own strength initiatives, while simultaneously looking at partnership options

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PM: Growing via innovative sustainable solutions

2012 progress

- At *DSM Engineering Plastics:*
  - Strong underlying improvements in specialty polymers were partly offset by the weakness in PA-6 chain
  - Investments in capacities for Arnite® and Arnitel®, Novamid® and Stanyl® ForTii™
  - Successful growth in halogen free solutions and bio-based engineering plastics

- At *DSM Dyneema:*
  - Result was below prior year due to absence of large vehicle protection tenders, despite continued above average growth in commercial marine and sports markets
  - Investments in UHMwPE tape manufacturing facility in Greenville
- At *DSM Resins & Functional Materials:*
  - Results showed an impressive improvement, despite weakness in building and construction
  - Continued business growth in Asia was secured by finalizing the construction of a new composite resin manufacturing plant in Nanjing and a new UV resins plant in Changbin
  - Focus in Coating Resins on sustainable systems: powder coatings, water-based coatings and UV-curing coatings

Portfolio set to outperform once global macro-economic conditions improve

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PI: Strengthening backward integration for DEP

2012 progress

- Significantly lower results: high benzene prices, new capacities in market, combined with weak end-use markets in fibers caused a sharp deterioration of margins
- 2nd 200kt line in China under construction with partner Sinopec (start-up end of 2013)
- Eco footprint improved by implementing new technology during turnarounds
- Investment in sustainable lowest cost ammonium-sulphate facility

DSM will look for opportunities to reduce exposure to the merchant caprolactam markets

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Business Conditions

Nutrition - Feed

- Improving business conditions, impact of high grain prices on demand expected to soften
- Continued global growth in feed demand

Nutrition - Food

- Sustained good business conditions
- Nutritional lipids, premixes and macro-blends showing strong growth

Pharma

- Challenging market conditions
- Usual uneven delivery patterns between quarters

Performance Materials

- Stabilizing market conditions
- Healthy growth in specialty segments
- Continued weakness in PA6 value chain
- No significant re-stocking in Q1'13
- Benefitting from execution of profit improvement programs

Polymer Intermediates

- Business conditions for Polymer Intermediates are not anticipated to improve from H2'12
- Market conditions for acrylonitrile relatively stable

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2013 Outlook

- **Nutrition** is expected to show clearly higher results than in 2012 due to organic growth moving towards the target of 2% above GDP and the acquisitions
- Business conditions in **Pharma** are likely to remain challenging though DSM is confident of being able to deliver substantially better results notwithstanding the usual uneven delivery patterns between quarters
- **Performance Materials** is expected to show improved results in 2013, despite the expected negative effects of caprolactam especially compared to the first half of 2012
- **Polymer Intermediates** is expected to show lower results than in 2012
- For the **Innovation Center** the activity level will be in line with 2012, with EBITDA clearly improving following the full year contribution of Kensey Nash
- Overall, based on current economic assumptions, DSM expects a step-up in EBITDA during 2013 due to stronger organic growth, supported by DSM's Profit Improvement Program and as the benefits of acquisitions and a more resilient portfolio start to have impact. In 2013 the focus will be on the operational performance and integration of the acquisitions DSM completed in 2012 with special attention to capturing synergies. Overall, based on current economic assumptions, the above will enable DSM to move towards its 2013 EBITDA target of €1.4 billion

Wrap up

- Solid results in challenging market conditions:
  - Nutrition performed well, now representing >70% of Q4 EBITDA
  - 2012 results negatively impacted by caprolactam: €100 million in Q4 and ~ €300 million FY
- Dividend has been increased for third consecutive year from €1.45 to €1.50
- Significant strategic progress made in 2012
- DSM is positioned for strong EBITDA growth in 2013 following € 2.4bn acquisitions in Nutrition
- Profit Improvement Program expanded from € 150m by 2014 to €200m - €250m by 2015
- Outlook 2013 unchanged: based upon current economic assumptions, DSM expects to move towards its 2013 EBITDA target of € 1.4bn

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DSM, Corporate Communications
email media.relations@dsm.com

Press Release

Heerlen (NL), 20 February 2013

02E

DSM is positioned for strong EBITDA growth and increases dividend

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- EBITDA full year 2012 of €1,109 million with growth in all clusters, except for caprolactam
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- Materials Sciences performed well, except for caprolactam
- Strong cash generation from operating activities of €730 million in 2012
- Dividend increase proposed to €1.50 per ordinary share
- Outlook 2013: moving towards EBITDA of €1.4 billion

Commenting on the results, Feike Sijbesma, CEO/Chairman of the DSM Managing Board, said:
"In the context of challenging macro-economic conditions, DSM delivered growth across all clusters in 2012, excluding caprolactam. Nutrition now represents more than 70% of total EBITDA and has become a high value, global business with attractive growth prospects across the full value chain."

"The significant strategic progress we made during 2012 through our value creating acquisitions and the profit improvement initiatives we have taken leave us well positioned to achieve our long term objectives. In 2013 we will focus on the operational performance and integration of the acquisitions we completed in 2012 with special attention to capturing synergies. We expect strong EBITDA growth in 2013, moving towards €1.4 billion. The Board's proposal to increase the dividend for the third consecutive year is testament to the stronger DSM we have built in recent years, with more stable growth and profitability going forward."

fourth quarter				full year		
2012	2011	+/-	*in € million*	2012	2011	+/-
			Continuing operations			
2,269	**2,227**	**2%**	**Net sales**	**9,131**	**9,048**	**1%**
243	**293**	**-17%**	**Operating profit before depreciation and amortization (EBITDA)**	**1,109**	**1,296**	**-14%**
204	193		- Nutrition	793	735	
13	11		- Pharma	39	36	
52	43		- Performance Materials	280	293	
14	79		- Polymer Intermediates	129	380	
-9	-17		- Innovation Center	-38	-57	
-31	-16		- Corporate Activities	-94	-91	
120	**166**	**-28%**	**Operating profit (EBIT)**	**635**	**866**	**-27%**
			Discontinued operations			
			Net sales		145	
			Operating profit before depreciation and amortization (EBITDA)		29	
			Operating profit (EBIT)		29	
			Total DSM			
2,269	**2,227**	**2%**	**Net sales**	**9,131**	**9,193**	**-1%**
243	**293**	**-17%**	**Operating profit before depreciation and amortization (EBITDA)**	**1,109**	**1,325**	**-16%**
75	**118**	**-36%**	**Net profit before exceptional items**	**437**	**615**	**-29%**
-54	**-33**		Net result from exceptional items	**-149**	**199**	
21	**85**	**-75%**	**Net profit**	**288**	**814**	**-65%**
			Net profit per share in €:			
0.43	0.71	-39%	- before exceptional items, continuing operations	2.58	3.53	-27%
0.11	0.53	-79%	- including exceptional items, total DSM	1.68	4.86	-65%
			- core earnings per share	2.78	3.66	-24%

In this report:

- *'operating profit' (before depreciation and amortization) is understood to be operating profit (before depreciation and amortization) before exceptional items;*
- *'net profit' is the net profit attributable to equity holders of Koninklijke DSM N.V.;*
- *'continuing operations' refers to the DSM operations excluding DSM Elastomers;*
- *'discontinued operations' comprise net sales and operating profit (before depreciation and amortization) of DSM Elastomers up to and including Q2 2011;*
- *'core earnings per share' is understood to be earnings per share before exceptional items and before acquisition related (intangible) asset amortization.*

Overview

Despite ongoing global economic headwinds, DSM continued to deliver solid operational results in Q4, generating €243 million in EBITDA, despite a €100 million lower contribution from its caprolactam activities compared to Q4 2011. For the full year EBITDA amounted to €1,109 million, 14% lower compared to 2011. Profit growth in all clusters was more than offset by approximately €300 million lower results from DSM's caprolactam activities in Polymer Intermediates and Performance Materials.

Nutrition results in Q4 increased by 6% versus Q4 2011 and full year results increased by 8%, as a result of contributions from acquisitions and continued organic growth.

Pharma results in Q4 as well as for the full year 2012 were slightly above the level of the comparative periods of 2011.

Performance Materials recorded 21% higher EBITDA in Q4 compared to Q4 2011 due to higher volumes, improved margins and lower costs. Full year EBITDA was 4% lower due to lower margins in the polyamide-6 value chain (caprolactam effect) and lower volumes at DSM Dyneema.

As anticipated, Q4 and full year results at Polymer Intermediates declined significantly versus the same periods in 2011 mainly due to substantially lower caprolactam margins.

The Innovation Center improved its results for Q4 and the full year as a result of higher Biomedical sales supported by six months contribution from the Kensey Nash acquisition.

Q4 2012 EBITDA for Corporate Activities decreased compared to Q4 2011 mainly due to higher share-based payment costs and one-off items. Full year EBITDA remained at the same level as the previous year.

Cash provided by operating activities amounted to €730 million during 2012 versus €882 million in the prior year. Net debt increased by €1,350 million compared to year-end 2011 to a level of €1,668 million, mainly due to acquisitions, resulting in a more efficient capital structure.

Business review by cluster

Net sales

in € million	**full year**					
	2012	2011	differ-ence	organic growth	exch. rates	other
Nutrition	3,667	3,370	9%	2%	3%	4%
Pharma	726	677	7%	9%	2%	-4%
Performance Materials	2,772	2,752	1%	-4%	4%	1%
Polymer Intermediates	1,596	1,820	-12%	-16%	4%	
Innovation center	102	60				
Corporate Activities	268	369				
Total continuing operations	**9,131**	**9,048**	**1%**	**-3%**	**3%**	**1%**
Discontinued operations		145				
Total	**9,131**	**9,193**				

Nutrition

fourth quarter 2012	fourth quarter 2011	in € million	full year 2012	full year 2011
923	865	Net sales	3,667	3,370
204	193	EBITDA	793	735
157	149	EBIT	613	577
22.1%	22.3%	EBITDA margin	21.6%	21.8%

Fourth quarter organic sales growth was 1% compared to Q4 2011 with volume growth (4%) partially offset by lower prices (-3%). Reported sales were positively impacted by favorable exchange rates (1%) and the acquisition of Ocean Nutrition Canada.

Human Nutrition & Health sales were up due to slightly higher prices and good volume growth. Premixes and Nutritional Lipids recorded double digit growth. Ocean Nutrition Canada showed strong sales momentum with the first synergy sales being realized. The Q4 results of Ocean Nutrition Canada were in line with expectations with sales of €36 million and EBITDA of €11 million.

Animal Nutrition & Health sales were somewhat lower due to stable volumes and a negative price and mix effect.

Personal Care showed stable volumes with somewhat higher prices.

DSM Food Specialties continued its growth especially in enzymes and savory ingredients.

EBITDA for the fourth quarter was €204 million, a 6% increase compared to the same quarter of 2011, mainly driven by the contribution of Ocean Nutrition Canada. The EBITDA margin was stable at 22.1%.

Full year organic growth was 2% driven by volumes and stable prices. EBITDA was €793 million and increased by 8% as a result of continued growth in advanced forms, premixes and nutritional lipids and contributions from acquisitions.

Pharma

fourth quarter 2012	fourth quarter 2011	in € million	full year 2012	full year 2011
197	165	Net sales	726	677
13	11	EBITDA	39	36
1	-1	EBIT	-19	-8
6.6%	6.7%	EBITDA margin	5.4%	5.3%

In the **fourth quarter**, net organic sales growth was 6% compared to Q4 2011 which was fully due to higher volumes. This volume growth was driven by uneven delivery patterns in the custom manufacturing business. Prices were stable.

EBITDA for the quarter was €13 million, slightly better than Q4 2011. This was mainly caused by increased volumes at DSM Pharmaceutical Products.

Full year organic sales growth was 9%. EBITDA for the full year slightly increased due to improved volumes at DSM Pharmaceutical Products and somewhat higher prices at DSM Sinochem Pharmaceuticals. This more than offset the higher costs partly associated with the startup of the new 6-APA plant for the anti-infectives business as well as the effect of the 50% deconsolidation of DSM Sinochem Pharmaceuticals as of 1 September 2011.

Performance Materials

fourth quarter		*in € million*	full year	
2012	2011		2012	2011
655	627	Net sales	2,772	2,752
52	43	EBITDA	280	293
17	0	EBIT	146	162
7.9%	6.9%	EBITDA margin	10.1%	10.6%

Fourth quarter organic sales growth was 2%. This was owing to a 6% volume growth especially in DSM Engineering Plastics and DSM Dyneema partly offset by a -4% price effect, as a result of lower polyamide-6 prices.

EBITDA increased significantly versus Q4 2011. EBITDA of DSM Resins & Functional Materials showed a major improvement due to strong performance in coatings and functional materials, as well as cost-saving programs. DSM Engineering Plastics also showed strong EBITDA improvement, driven by the growth in specialty polymers, despite lower margins in the polyamide-6 value chain caused by caprolactam. DSM Dyneema's results were at the same level as Q4 2011.

Full year organic sales development was -4% due to lower volumes (-3%) and lower prices (-1%). EBITDA was slightly below last year. The result of DSM Resins & Functional Materials showed an impressive improvement in 2012 due to cost reductions and pricing despite weakness in building and construction industries. Strong underlying improvements at DSM Engineering Plastics were partly offset by the weakness in the polyamide-6 chain (caprolactam effect). DSM Dyneema's full year result was below previous year due to the absence of new large vehicle protection tenders, which had been supporting DSM Dyneema in the first half of 2011.

Polymer Intermediates

fourth quarter		*in € million*	full year	
2012	2011		2012	2011
393	467	Net sales	1,596	1,820
14	79	EBITDA	129	380
6	67	EBIT	97	339
3.6%	16.9%	EBITDA margin	8.1%	20.9%

Fourth quarter organic sales development was -18% with 11% lower volumes mainly due to lower material availability as a result of a turnaround in the US.

EBITDA declined significantly mainly due to lower caprolactam prices and substantially higher benzene prices.

Full year organic sales development was -16% due to 6% lower volumes as a result of the turnarounds and 10% lower prices. EBITDA was significantly lower. High benzene prices could not be passed on to the market due to weaker demand for caprolactam in combination with new production capacity coming on-stream.

Innovation Center

fourth quarter		*in € million*	full year	
2012	2011		2012	2011
33	17	Net sales	102	60
-9	-17	EBITDA	-38	-57
-18	-21	EBIT	-63	-69

In the **fourth quarter**, DSM Biomedical showed further improvement mainly driven by the contribution of Kensey Nash with sales of €18 million and an EBITDA of €7 million. All other innovation activities including DSM Bio-based Products & Services continued at the same activity level.

Full year results showed good sales and EBITDA improvement primarily driven by continued strong growth in DSM Biomedical, supported by the contribution of Kensey Nash.

Corporate Activities

fourth quarter		*in € million*	full year	
2012	2011		2012	2011
68	86	Net sales	268	369
-31	-16	EBITDA	-94	-91
-43	-28	EBIT	-139	-135

In Q4 2012 EBITDA decreased by €15 million mainly due to the crisis levy (a one-off tax measure) introduced by the Dutch Government, higher share-based payments costs and higher project costs.

Full year EBITDA decreased slightly compared to the previous year as additional costs due to the crisis levy and higher share based payments costs were compensated for by the book profit on the sale of certain assets at the Chemelot site in the Netherlands and lower costs in service organizations.

Exceptional items

Total *exceptional items* in the **fourth quarter** amounted to €76 million before tax (€54 million after tax) including a charge of €44 million related to the Profit Improvement Program and €18 million in acquisition related costs.

Full year *exceptional items* amounted to €194 million (€149 million after tax) comprising provisions, impairments and restructuring costs of €160 million. Acquisition related costs amounted to €34 million.

Net profit

Net finance costs in the **fourth quarter** amounted to €31 million compared to €28 million in Q4 2011.

Full year *net finance* costs increased by €12 million compared to the previous year to a level of €94 million due to a lower average cash position at lower average interest rates and €7 million impairment of certain financial assets.

The effective tax rate before exceptional items for the **full year** was 18% versus 19% in 2011.

Net profit before exceptional items in the **fourth quarter** decreased by €43 million to a level of €75 million (Q4 2011: €118 million).

Net profit before exceptional items for the **full year** amounted to €437 million compared to €615 million in 2011.

As a result of exceptional items *total net profit* in the **fourth quarter** decreased by €64 million to €21 million (Q4 2011: € 85 million).

Total net profit for the **full year** amounted to €288 million compared to €814 million in 2011. This was due to the lower operating profit in 2012 and the restructuring and acquisition costs which were included in the exceptional items of 2012. In 2011 exceptional items included the book profit on divestments (€262 million).

Net earnings per ordinary share (continuing operations, before exceptional items) amounted to €2.58 versus €3.53 in 2011.

Dividend

DSM's dividend policy is to provide a stable and preferably rising dividend. DSM proposes to increase the dividend by €0.05 to €1.50 per ordinary share. This will be proposed to the Annual General Meeting of Shareholders to be held on 3 May 2013. An interim dividend of €0.48 per ordinary share having been paid in August 2012, the final dividend would then amount to €1.02 per ordinary share. The dividend will be payable in cash or in the form of ordinary shares at the option of the shareholder. Dividend in cash will be paid after deduction of 15% Dutch dividend withholding tax. The ex-dividend date is 7 May 2013.

Cash flow, capital expenditure and financing

Cash provided by operating activities amounted to €183 million in the **fourth quarter** (Q4 2011: €403 million) resulting in a **full year** total of €730 million (2011: €882 million).

Operating working capital as a percentage of sales amounted to 20.7% at the end of 2012. Excluding acquisitions it amounted to 20.0%.

Total cash used for *capital expenditure* in the **fourth quarter** amounted to €212 million (Q4 2011: €173 million). Cash flow related to *capital expenditure* for the **full year** 2012 was €686 million compared to €477 million in 2011.

At year-end 2012 *net debt* amounted to €1,668 million and *gearing* was 22% reflecting a more efficient capital structure.

Profit Improvement Program

In Q2 2012 DSM launched a company-wide Profit Improvement Program (on top of the previously announced program in DSM Resins & Functional Materials), mainly focused on cost reductions and efficiency improvements, but also on sales growth and pricing. This program is fully on track and is expected to deliver structural annual EBITDA benefits of €150 million by 2014 of which more than half is expected in 2013. One-off cash costs for the Profit Improvement Program recognized in 2012 were approximately €120 million, in line with the guidance given in Q2.

DSM continued to look for opportunities to expand this program, and this has resulted in an increase in the program's scope to €200-250 million in benefits. The one-off cash cost related to this extension of the Profit Improvement Program are expected to be in the order of €70-80 million. The benefits following this extension are expected to be fully achieved by 2015.

DSM in motion: *driving focused growth*

DSM in motion: *driving focused growth* is the strategy that the company embarked on in September 2010. It marks the shift from an era of intensive portfolio transformation to a strategy of maximizing sustainable and profitable growth. DSM's strategic focus on Life Sciences (Nutrition and Pharma) and Materials Sciences (Performance Materials and Polymer Intermediates) is fueled by three main societal trends: Global Shifts, Climate & Energy and Health & Wellness. DSM aims to meet the unmet needs resulting from these societal trends with innovative and sustainable solutions.

Below is an overview of DSM's strategic achievements in 2012.

High Growth Economies: from reaching out to being truly global

Sales to High Growth Economies accounted for 38% of total sales in 2012 versus 39% of total sales in 2011. The decrease was mainly due to lower caprolactam sales in China.

Net sales to China amounted to USD 1.7 billion versus USD 2.0 billion in 2011, mainly due to lower sales prices at DSM Polymer Intermediates.

To achieve its 2015 target for High Growth Economies, DSM continued its global re-organization of its operations. The headquarter of DSM Sinochem Pharmaceuticals is in Singapore. The headquarter of DSM Engineering Plastics was moved to Singapore in 2012 and the headquarter of DSM Fibre Intermediates is now in Shanghai (China).

The acquisition of Tortuga in Brazil will more than double DSM's workforce in Latin America to around 2,000 people.

Innovation: from building the machine to doubling innovation output

DSM's Emerging Business Area Bio-based Products & Services continues to make further strategic progress. The bio-succinic acid facility in Italy is currently in the start-up process. DSM and BP have extended their cooperation on the joint development of advanced bio-diesel. DSM successfully produced its first commercial batch of advanced C5 yeast for cellulosic ethanol producers. The construction of the POET-DSM Advanced Biofuels facility in Emmetsburg, Iowa (USA), is proceeding according to plan.

DSM is targeting innovative products and solutions to account for 20% of total sales by 2015. Innovation sales, defined as sales created by new products and applications introduced in the past five years, accounted for 18% of total sales in 2012, the same as in 2011. DSM is firmly on track to reach its 2015 innovation sales target.

Sustainability: from responsibility to business driver

As part of its strategy, DSM in motion: *driving focused growth*, DSM has formulated the ambition to go to the next level in sustainability: sustainability remains a core value and a responsibility to contribute to society, but in addition DSM is now developing sustainability into a strategic growth driver as well.

DSM believes sustainability will be a key differentiator and value driver in the coming decades. The company is uniquely positioned to capture new opportunities across the value chain. Sustainability is an integral part of the company's operations, actions and decisions.

ECO+ is DSM's strategic concept for promoting the development of sustainable, innovative products and solutions with ecological benefits. Products qualify as ECO+ when their environmental footprint is reduced compared with competing products or solutions. Typical examples are DSM's engineering plastics that enable customers to produce lower-drag, lighter-weight and therefore more fuel-efficient cars. Another example is Brewers Clarex™, which enables brewers to prevent chill haze without having to cool their beers to sub-zero temperatures. In 2015 DSM aims for at least 80% of its innovation pipeline to be ECO+ products or solutions and in 2015 their share of total net sales is expected to grow towards 50%.

DSM is developing a People+ strategy for measurably improving the lives of consumers, workers and communities across the value chains in which the company is active. People+ will do for the 'people' dimension of People, Planet and Profit what ECO+ has done for 'planet', giving further impetus to sustainability as a business driver for the company. DSM refined its People+ strategy in 2012 and also defined and road tested new metrics for it.

Acquisitions & Partnerships: from portfolio transformation to driving focused growth
In 2012 DSM announced eight acquisitions to strengthen its competences and market positions along its three other strategic growth drivers: High Growth Economies, Innovation and Sustainability. Since 2010 DSM has invested €2.8 billion in acquisitions, of which €2.4 billion in Nutrition, while applying highly disciplined strategic and financial criteria.

In 2012 DSM strengthened its industry leadership in the biomedical field with the acquisition of Kensey Nash, positioning DSM Biomedical as a profitable growth platform. DSM joined forces with POET LLC to commercially demonstrate and license cellulosic ethanol in the POET-DSM Advanced Biofuels joint venture.

In the Nutrition cluster DSM successfully completed the acquisition of Ocean Nutrition Canada, the leading global provider of fish-oil derived nutritional products to the dietary supplement and food and beverage markets. With this acquisition DSM strengthens and complements its Nutritional Lipids growth platform, established after the acquisition of Martek in 2011. DSM can now uniquely offer a full product range in the rapidly growing nutritional lipids category, offering both fish oil derived omega-3 fatty acids and microbially derived nutritional lipids.

DSM entered into a definitive agreement to acquire Tortuga, a privately held Brazilian company. Tortuga is a leading company in nutritional supplements with a focus on pasture raised beef and dairy cattle. The company is headquartered in Sao Paulo, Brazil with approximately 1,200 employees. The transaction is expected to close at the end of Q1 2013. DSM also acquired the Italian animal health and nutrition premix specialist, Cilpaz Srl.

DSM acquired Cargill's cultures and enzymes business, a globally leading manufacturer of cultures and enzymes for the dairy and meat industries with manufacturing operations in Wisconsin (USA) and France. The company also acquired certain assets, licenses and other agreements in the area of food enzymes and oilseed processing from Verenium.

DSM also completed the acquisition of Fortitech, Inc., a privately held company based in Schenectady (New York, USA), a leader in customized, value-added food ingredient blends for food & beverage, infant nutrition and dietary supplements industries.

Sustainability
In sustainability DSM set a number of ambitious aspirations in 2010 and in 2012 the company made good progress toward meeting them, as evidenced by the following highlights:

- DSM was once again among the leaders in the chemical industry sector in the Dow Jones Sustainability World Index. Since 2004 DSM has held the top position six times.

- In 2012 the percentage of ECO+ solutions in the innovation pipeline was 80%, equal to the aspiration set at 80%. ECO+ solutions as a percentage of running business increased to 43%. DSM is on its way toward the 50% aspiration for 2015.

- DSM is on track with its drive to improve energy efficiency by 20% by 2020 compared to 2008. Including 2012 energy efficiency improved by 14% compared to 2008.

- In 2012 DSM executed its fifth worldwide Employee Engagement Survey. The main element in the survey is the measurement of DSM's Employee Engagement Index, the percentage of employees scoring favorable on a combination of four attributes: commitment, pride, advocacy and satisfaction. The Employee Engagement Index measured in 2012 again was close to the high performance norm and improved versus 2011.

- DSM has started the People+ program, a strategy for measurably improving people's lives. The program was further defined in 2012, including developing a new tool to measure the impact on people.

Today DSM is publishing its third integrated annual report, after having published separate annual and triple P reports for more than a decade. More information on DSM's progress in sustainability can be found in this report.

Outlook

The challenging macro-economic environment experienced during Q4 2012 has continued into 2013, with low growth in Europe. Asia continues to show good levels of economic activity whilst the US has maintained a modest rate of recovery.

The Profit Improvement Program that was launched in August 2012 is fully on track and is expected to deliver structural annual EBITDA benefits of €150 million by 2014 of which more than half is expected in 2013. As anticipated, DSM has expanded the profit improvement initiative and now expects to achieve another €50-100 million in benefits on top of the €150 million. The benefits following this extension are expected to be fully achieved by 2015.

Nutrition is expected to show clearly higher results than in 2012 due to organic growth moving towards the target of 2% above GDP and the acquisitions.

Business conditions in Pharma are likely to remain challenging though DSM is confident of being able to deliver substantially better results notwithstanding the usual uneven delivery patterns between quarters.

Performance Materials is expected to show improved results in 2013, despite the expected negative effects of caprolactam especially compared to the first half of 2012.

Polymer Intermediates is expected to show lower results than in 2012.

For the Innovation Center the activity level will be in line with 2012, with EBITDA clearly improving following the full year contribution of Kensey Nash.

Overall, based on current economic assumptions, DSM expects a step-up in EBITDA during 2013 due to stronger organic growth, supported by DSM's Profit Improvement Program and as the benefits of acquisitions and a more resilient portfolio start to have impact. In 2013 the focus will be on the operational performance and integration of the acquisitions DSM completed in 2012 with special attention to capturing synergies. Overall, based on current economic assumptions, the above will enable DSM to move towards its 2013 EBITDA target of €1.4 billion.

Additional information

Today DSM will hold a conference call for the media from 07.30 AM to 08.00 AM CET and a conference call for investors and analysts from 09.00 AM to 10.00 AM CET. Details on how to access these calls can be found on the DSM website, www.dsm.com. Also, information regarding DSM's full year 2012 result can be found in the Presentation to Investors, which can be downloaded from the Investors section of the DSM website.

Condensed consolidated statement of income for the fourth quarter

fourth quarter 2012			*in € million*	fourth quarter 2011		
before exceptional items	exceptional items	total		before exceptional items	exceptional items	total
2,269		2,269	net sales	2,227		2,227
243	-76	167	EBITDA from continuing operations	293	-35	258
			EBITDA from discontinued operations			
243	-76	167	EBITDA total DSM	293	-35	258
120	-76	44	operating profit (EBIT) total DSM	166	-39	127
			operating profit from discontinued operations			
120	-76	44	operating profit from continuing operations	166	-39	127
-31		-31	net finance costs	-28		-28
1		1	share of the profit of associates	-2		-2
90	-76	14	profit before income tax	136	-39	97
-15	22	7	income tax	-10	6	-4
75	-54	21	net profit from continuing operations	126	-33	93
			net profit from discontinued operations			
75	-54	21	profit for the period	126	-33	93
			non-controlling interests	-8		-8
75	-54	21	net profit	118	-33	85
-2		-2	dividend on cumulative preference shares	-2		-2
73	-54	19	net profit used for calculating earnings per share	116	-33	83
123		123	depreciation and amortization	127	4	131
		274	capital expenditure			238
		576	acquisitions			67
			net earnings per ordinary share in €:			
0.43	-0.32	0.11	- net earnings, total DSM	0.71	-0.18	0.53
0.43	-0.32	0.11	- net earnings, continuing operations	0.71	-0.18	0.53
		167.5	average number of ordinary shares (x million)			
		168.7	number of ordinary shares, end of period (x million)			
		23,498	workforce (headcount) at end of period			22,224
		6,007	of which in the Netherlands			6,205

Condensed consolidated statement of income for full year

full year 2012			*in € million*	full year 2011		
before exceptional items	exceptional items	total		before exceptional items	exceptional items	total
9,131		9,131	net sales	9,193		9,193
1,109	-168	941	EBITDA from continuing operations	1,296	-5	1,291
			EBITDA from discontinued operations	29	110	139
1,109	-168	941	EBITDA total DSM	1,325	105	1,430
635	-194	441	operating profit (EBIT) total DSM	895	33	928
			operating profit from discontinued operations	29	110	139
635	-194	441	operating profit from continuing operations	866	-77	789
-94		-94	net finance costs	-82	140	58
2		2	share of the profit of associates	3		3
543	-194	349	profit before income tax	787	63	850
-96	45	-51	income tax	-147	25	-122
447	-149	298	net profit from continuing operations	640	88	728
			net profit from discontinued operations	21	111	132
447	-149	298	profit for the period	661	199	860
-10		-10	non-controlling interests	-46		-46
437	-149	288	net profit	615	199	814
-10		-10	dividend on cumulative preference shares	-10		-10
427	-149	278	net profit used for calculating earnings per share	605	199	804
474	26	500	depreciation and amortization	430	72	502
		715	capital expenditure			528
		1,265	acquisitions			974
			net earnings per ordinary share in €:			
2.58	-0.90	1.68	- net earnings, total DSM	3.66	1.20	4.86
2.58	-0.90	1.68	- net earnings, continuing operations	3.53	0.53	4.06
2.78			- core earnings per share	3.66		
		165.5	average number of ordinary shares (x million)			165.6
		168.7	number of ordinary shares, end of period (x million)			163.3
		23,498	workforce (headcount) at end of period			22,224
		6,007	of which in the Netherlands			6,205

Consolidated balance sheet: assets

in € million	year-end 2012		year-end 2011	
intangible assets	2,793		1,786	
property, plant and equipment	3,811		3,405	
deferred tax assets	340		292	
associates	40		35	
other financial assets	141		135	
non-current assets		**7,125**		**5,653**
inventories	1,803		1,573	
trade receivables	1,569		1,551	
other receivables	230		153	
financial derivatives	62		50	
current investments	12		89	
cash and cash equivalents	1,121		2,058	
		4,797		5,474
assets held for sale		44		30
current assets		**4,841**		**5,504**
total assets		**11,966**		**11,157**

Consolidated balance sheet: equity and liabilities

in € million	year-end 2012		year-end 2011	
shareholders' equity	5,874		5,784	
non-controlling interest	168		190	
equity		**6,042**		**5,974**
deferred tax liability	236		192	
employee benefits liabilities	388		322	
provisions	125		116	
borrowings	1,922		2,029	
other non-current liabilities	94		69	
non-current liabilities		**2,765**		**2,728**
employee benefits liabilities	42		6	
provisions	81		43	
borrowings	642		160	
financial derivatives	299		326	
trade payables	1,453		1,348	
other current liabilities	628		557	
		3,145		2,440
liabilities held for sale		14		15
current liabilities		**3,159**		**2,455**
total equity and liabilities		**11,966**		**11,157**
capital employed*		8,084		6,562
equity / total assets*		50%		54%
net debt*		1,668		318
gearing (net debt / equity plus net debt)*		22%		5%
operating working capital, continuing operations		1,936		1,795
OWC / net sales, continuing operations		20.7%		20.2%
ROCE		8.9%		14.0%

* Before reclassification to held for sale

Condensed consolidated cash flow statement

in € million		full year 2012		2011
cash, cash equivalents and current investments at beginning of period		**2,147**		**2,290**
current investments at beginning of period		89		837
cash and cash equivalents at beginning of period		**2,058**		**1,453**
operating activities:				
- earnings before interest, tax, depreciation and amortization	941		1,430	
- change in working capital	-17		-232	
- interest and income tax	-163		-146	
- other	-31		-170	
cash provided by operating activities		**730**		**882**
investing activities:				
- capital expenditure	-686		-477	
- acquisitions	-1,262		-929	
- disposal of subsidiaries and businesses	7		513	
- disposal of other non-current assets	39		229	
- change in fixed-term deposits	77		748	
- other	-31		-77	
cash used in investing activities		**-1,856**		**7**
- dividend	-210		-155	
- repurchase of shares			-357	
- proceeds from re-issued shares	90		111	
- other cash from/used in financing activities	291		59	
cash used in financing activities		**171**		**-342**
changes exchange differences		18		58
cash and cash equivalents end of period		**1,121**		**2,058**
current investments end of period		12		89
cash, cash equivalents and current investments end of period		1,133		2,147

Condensed consolidated statement of comprehensive income

in € million	**full year** 2012	2011
exchange differences on translation of foreign operations	-27	57
actuarial gains and losses and asset ceiling	-133	-40
change in fair value reserve	-8	-85
change in hedging reserve	-22	-120
income tax expense	47	60
other comprehensive income	-143	-128
profit for the period	298	860
total comprehensive income	155	732

Condensed consolidated statement of changes in equity

in € million	**full year** 2012	2011
Total equity at beginning of period	5,974	5,577
changes:		
total comprehensive income	155	732
dividend	-302	-246
repurchase of shares	0	-357
proceeds from reissue of ordinary shares	182	201
other changes	33	67
total equity end of period	6,042	5,974

Condensed report business segments

full year 2012 ***(in € million)***

	continuing operations								Discon-tinued operations	Elimi-nation	Total
	Nutrition	Pharma	Performance Materials	Polymer Intermediates	Innovation Center	Corporate Activities	Elimi-nation	Total continuing operations			
net sales	3,667	726	2,772	1,596	102	268		9,131			9,131
supplies to other clusters	85	39	25	448	3	1	-601				
total supplies	3,752	765	2,797	2,044	105	269	-601	9,131			9,131
EBITDA	793	39	280	129	-38	-94		1,109			1,109
EBIT	613	-19	146	97	-63	-139		635			635
total assets	5,157	1,051	2,174	964	559	2,061		11,966			11,966
workforce (headcount) at end of period	9,489	3,314	5,354	1,474	668	3,199		23,498			23,498

full year 2011 ***(in € million)***

	continuing operations								Discon-tinued operations	Elimi-nation	Total
	Nutrition	Pharma	Performance Materials	Polymer Intermediates	Innovation Center	Corporate Activities	Elimi-nation	Total continuing operations			
net sales	3,370	677	2,752	1,820	60	369		9,048	145		9,193
supplies to other clusters	68	21	21	435	4	23	-571	1	6	-7	
total supplies	3,438	698	2,773	2,255	64	392	-571	9,049	151	-7	9,193
EBITDA	735	36	293	380	-57	-91		1,296	29		1,325
EBIT	577	-8	162	339	-69	-135		866	29		895
total assets*	3,826	1,104	2,085	835	255	3,052		11,157			11,157
workforce (headcount) at end of period	8,329	3,324	5,599	1,439	383	3,150		22,224			22,224

Geographical information (continuing operations)

full year 2012	The Nether-lands	Rest of Western Europe	Eastern Europe	North America	Latin America	China	India	Japan	Rest of Asia	Rest of the world	Total
net sales by origin											
in € million	3,046	2,655	119	1,628	309	939	95	118	172	50	9,131
in %	34	29	1	18	3	10	1	1	2	1	100
net sales by destination											
in € million	605	2,684	538	1,819	671	1,323	163	317	783	228	9,131
in %	7	29	6	20	7	14	2	3	9	3	100
total assets in € million	3,613	2,556	109	3,554	347	1,187	90	134	310	66	11,966
workforce (headcount)											
at end of period	6,007	6,305	438	4,724	978	3,449	541	146	746	164	23,498

full year 2011	The Nether-lands	Rest of Western Europe	Eastern Europe	North America	Latin America	China	India	Japan	Rest of Asia	Rest of the world	Total
net sales by origin											
in € million	3,151	2,601	91	1,505	247	987	118	78	228	42	9,048
in %	35	29	1	17	3	11	1		3		100
net sales by destination											
in € million	662	2,689	514	1,692	589	1,438	167	299	793	205	9,048
in %	7	29	6	19	7	16	2	3	9	2	100
total assets in € million	4,184	2,594	93	2,342	269	1,121	72	150	273	59	11,157
workforce (headcount)											
at end of period	6,205	6,398	334	3,650	824	3,423	481	146	627	136	22,224

Notes to the financial statements

The full financial statements of DSM are included in the Integrated Annual Report 2012 that is available on www.dsm.com as of today.

Accounting policies
The consolidated financial statements of DSM for the year ended 31 December 2012 were prepared according to International Financial Reporting Standards (IFRS) as adopted by the European Union and valid as of the balance sheet date.

Heerlen, 20 February 2013

The Managing Board

Feike Sijbesma, CEO/Chairman
Rolf-Dieter Schwalb, CFO
Stefan Doboczky
Nico Gerardu
Stephan Tanda

Important dates

Report for the first quarter 2013	Thursday, 2 May 2013
Annual General Meeting of Shareholders	Friday, 3 May 2013
Report for the second quarter 2013	Tuesday, 6 August 2013
Report for the third quarter 2013	Tuesday, 5 November 2013

DSM – Bright Science. Brighter Living.™
Royal DSM is a global science-based company active in health, nutrition and materials. By connecting its unique competences in Life Sciences and Materials Sciences DSM is driving economic prosperity, environmental progress and social advances to create sustainable value for all stakeholders. DSM delivers innovative solutions that nourish, protect and improve performance in global markets such as food and dietary supplements, personal care, feed, pharmaceuticals, medical devices, automotive, paints, electrical and electronics, life protection, alternative energy and bio-based materials. DSM's 23,500 employees deliver annual net sales of around €9 billion. The company is listed on NYSE Euronext. More information can be found at www.dsm.com.

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Financial Overview Q4 2012

in million of Euros	DSM			Nutrition			Pharma			Performance Materials			Polymer Intermediates			Innovation Center			Corporate Activities	
Continuing operations before exceptional	Q4'12	Q4'11	Chg.%	Q4'12	Q4'11	Chg.%	Q4'12	Q4'11	Chg.%	Q4'12	Q4'11	Chg.%	Q4'12	Q4'11	Chg.%	Q4'12	Q4'11	Chg.%	Q4'12	Q4'11
Sales	2,269	2,227	2%	923	865	7%	197	165	19%	655	627	4%	393	467	-16%	33	17	94%	68	86
Organic growth			-2%			1%			6%			2%			-18%					
Volume			1%			4%			6%			6%			-11%					
Price			-3%			-3%			0%			-4%			-7%					
Exchange rates			2%			1%			2%			2%			2%					
Other			2%			5%			11%											

EBITDA	243	293	-17%	204	193	6%	13	11	18%	52	43	21%	14	79	-82%	-9	-17		-31	-16
EBITDA margin (%)	10.7%	13.2%		22.1%	22.3%		6.6%	6.7%		7.9%	6.9%		3.6%	16.9%						

DA	123	127		47	44		12	12		35	43		8	12		9	4		12	12
EBIT	120	166	-28%	157	149	5%	1	-1		17	0		6	67	-91%	-18	-21		-43	-28
EBIT margin (%)	5.3%	7.5%		17.0%	17.2%					3.6%			0.2%	14.3%						
EPS (€)	0.43	0.71																		

Total DSM before exceptionals			
EBITDA	243	293	-17%
Net Profit	75	118	-36%

Total DSM incl exceptionals		
Net Profit	21	85
EPS (€)	0.11	0.53

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Financial Overview FY 2012

in million of Euros	DSM			Nutrition			Pharma			Performance Materials			Polymer Intermediates			Innovation Center			Corporate Activities	
Continuing operations before exceptional	FY'12	FY'11	Chg.%	FY'12	FY'11	Chg.%	FY'12	FY'11	Chg.%	FY'12	FY'11	Chg.%	FY'12	FY'11	Chg.%	FY'12	FY'11	Chg.%	FY'12	FY'11
Sales	9,131	9,048	1%	3,667	3,370	9%	726	677	7%	2,772	2,752	1%	1,596	1,820	-12%	102	60	70%	268	369
Organic growth			-3%			2%			9%			-4%			-16%					
Volume			-1%			2%			8%			-3%			-6%					
Price			-2%			0%			1%			-1%			-10%					
Exchange rates			3%			3%			2%			4%			4%					
Other			1%			4%			-4%			1%								
EBITDA	1,109	1,296	-14%	793	735	8%	39	36	8%	280	293	-4%	129	380	-66%	-38	-57		-94	-91
EBITDA margin (%)	12.1%	14.3%		21.6%	21.8%		5.4%	5.3%		10.1%	10.6%		8.1%	20.9%						
DA	474	430		180	158		58	44		134	131		32	41		25	12		45	44
EBIT	635	866	-27%	613	577	6%	-19	-8		146	162	10%	97	339	-71%	-63	-69		-139	-135
EBIT margin (%)	7.0%	9.6%		16.7%	17.1%					5.3%	5.9%		6.1%	18.6%						
EPS (€)	2.58	3.53																		

Total DSM before exceptionals			
EBITDA	1109	1325	-16%
Net Profit	437	615	-29%

Total DSM incl exceptionals		
Net Profit	288	814
EPS (€)	1.68	4.86

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- This document may contain forward-looking statements with respect to DSM's future (financial) performance and position. Such statements are based on current expectations, estimates and projections of DSM and information currently available to the company.
- Examples of forward-looking statements include statements made or implied about the company's strategy, estimates of sales growth, financial results, cost savings and future developments in its existing business as well as the impact of future acquisitions, and the company's financial position. These statements can be management estimates based on information provided by specialized agencies or advisors.
- DSM cautions readers that such statements involve certain risks and uncertainties that are difficult to predict and therefore it should be understood that many factors can cause the company's actual performance and position to differ materially from these statements.
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- DSM has no obligation to update the statements contained in this document, unless required by law. The English language version of this document is leading.
- A more comprehensive discussion of the risk factors affecting DSM's business can be found in the company's latest Annual Report, a copy of which can be found on the company's corporate website, www.dsm.com

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