
Invitation

DSM Annual General Meeting for Shareholders



Heerlen, 29 March 2022

Dear Shareholder,

On behalf of Koninklijke DSM N.V. I cordially invite you to our Annual General Meeting of Shareholders on Tuesday 10 May 2022, which will be convened at DSM's head office in Heerlen, the Netherlands, at 2 pm. Shareholders may also attend the Annual General Meeting virtually and the meeting will be broadcasted live at www.dsm.com.

DSM attaches great value to communicating in a transparent way with its shareholders as an important stakeholder group. The Annual General Meeting is the perfect opportunity for shareholders to exchange views with us.

You can find further details in the convocation and related forms. I hope we will have the pleasure of welcoming you either in person or virtually at our 2022 Annual General Meeting.

Yours sincerely,

A handwritten signature in black ink, appearing to read "T. Leysen", written in a cursive style.

Thomas Leysen
Chairman Supervisory Board Royal DSM