

Form C - Voting Instruction



Extraordinary General Meeting of Shareholders of Koninklijke DSM N.V.

Voting instruction to exercise the undersigned voting rights during the meeting on Monday 23 January 2023.
(in the absence of a clear voting instruction the votes will be cast for the resolutions concerned)

Please mark your choice

X

		For	Against	Abstain
3.	Approval of the Transaction, which encompasses the following components: (a) approval of the Transaction in accordance with section 2:107a of the DCC; (b) subject to the Exchange Offer having been declared unconditional and effective upon the delisting of the DSM Ordinary Shares from Euronext Amsterdam, the conversion of DSM from a Dutch public limited liability company (<i>naamloze vennootschap</i>) into a Dutch private limited liability company (<i>besloten vennootschap met beperkte aansprakelijkheid</i>) and related amendment to the Articles; (c) conditional statutory triangular merger in accordance with section 2:309 <i>et seq</i> and 2:333a of the DCC; and (d) authorization of the Managing Board to have DSM repurchase the DSM Preference Shares A and conditional cancellation of the DSM Preference Shares A	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
4.	Conditional discharge and release from liability of the members of the Managing Board	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
5.	Conditional discharge and release from liability of the members of the Supervisory Board	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>

Name :	Initials:	Registration number:
Date:	City/Town:	
Signature:.....		